

agreed at Corporate Programme Board on 30th March 2017

PRIORITY AREAS														
THEME	No	Project Title	Links to which Strategies	Lead Officer	Collaborative Architects involved	Sponsor	Individual Projects underway	Governance Arrangements in Place	Member involvement (other than normal PH briefings)	Objectives Clear	Timeframe Clear	Risk Management Arrangements	Potential for delivery of savings?	Assessment of Current Position
SERVICE TRANSFORMATION														
TRANSFORMING SERVICES	1	Business/Service Transformation Reviews Tranche 1 (Planning & Development and Education)	Core Strategy Development Plan and Local Plan	David Lowe	Not at present		to be agreed	Corporate Programme Board	Yes	Not yet	Apr - Oct 2017	to be determined	to be determined	
TRANSFORMING SERVICES	2	Business/Service Transformation Reviews Tranche 2 (Public Protection & Culture & Children & Family Services)		David Lowe	to be agreed		to be agreed	Corporate Programme Board	Yes	Not yet	Oct 2017 - April 2018	to be determined	to be determined	
TRANSFORMING SERVICES	3	Business/Service Transformation Reviews Tranche 3 (Adult Social Care/Transport and Highways)		David Lowe	Not at present		to be agreed	Corporate Programme Board	Yes	Not yet	Apr 2018 - Oct 2018	to be determined	to be determined	
TRANSFORMING SERVICES	4	Business/Service Transformation Reviews Tranche 4 (Public Health & Wellbeing and Safeguarding & Protection)		David Lowe	to be agreed		to be agreed	Corporate Programme Board	Yes	Not yet	Oct 2018 - Apr 2019	to be determined	to be determined	
TRANSFORMING SERVICES	5	Business/Service Transformation Reviews Tranche 5 (Finance & Property, ICT & Customer Services and Strategic Support)		David Lowe	to be agreed		to be agreed	Corporate Programme Board	Yes	Not yet	Apr - 2019 - Oct 2019	to be determined	to be determined	
TRANSFORMING SERVICES	6	Business/Service Transformation Reviews Tranche 6 (Human Resources/Legal Services/Commissioning)		David Lowe	to be agreed		to be agreed	Corporate Programme Board	Yes	Not yet	Apr - 2019 - Oct 2019	to be determined	to be determined	
TRANSFORMING SERVICES	7	Financial Challenge Reviews	Medium Term Financial Strategy	Andy Walker/David Lowe			n/a - established process in place	Normal council decision making process	Yes	Yes	Yes	not applicable	n/a	Green
TRANSFORMING SERVICES	8	Corporate Digitisation Enablers	Council Plan	Phil Rumens	No		No	Customer First Programme Board.		Yes	Yes	Risk Registers will be in place for all projects that goes past the discovery phase	Yes	Amber
TRANSFORMING SERVICES	9	WasteSavings Project		Melanie Best/Jackie Ward	to be agreed	Cllr Boeck/John Ashworth	Yes	Waste Steering Group/Corporate Programme Board	Yes (Cllr Boeck)	Not yet	March - Dec 2019	Yes		Amber
TRANSFORMING SERVICES	10	Shared Services (Legal)	TBC	Sarah Clarke/Bracknell			Yes	Corporate Board/Council	Yes	Yes	Business case in early July (implementation from September)	Yes	Yes	Amber
TRANSFORMING SERVICES	11	Shared Services (Emergency Planning)	TBC					Corporate Board/Council	Yes					
TRANSFORMING SERVICES	12	Shared Services (Public Protection)	TBC	Sean Murphy			TBC							
PROPERTY INVESTMENT														
NEW INVESTMENT & INCOME OPPORTUNITIES	13	Asset Management inc property investment, asset disposal strategy and new 'transformation' opportunities.	Asset Management Strategy	John Ashworth / Andy Walker	No	Cllr Boeck/John Ashworth	Yes	Asset Management Group	Yes	Yes	Completion June 2017	to be determined	Income Generation	Amber
NEW INVESTMENT & INCOME OPPORTUNITIES	14	Joint Venture with Greenham Common Trust for property investment.	Asset Management Strategy	John Ashworth / Andy Walker	No	Cllr Boeck/John Ashworth	Yes	Asset Management Group	Yes	Yes	Not yet	to be determined	Income Generation	Amber
NEW INVESTMENT & INCOME OPPORTUNITIES	15	Residential Property (Affordable Housing)	Housing Strategy and Homelessness Strategy	Mel Brain	Yes	TBA	Yes	Cross Service working group established to take ownership of this item	No	Yes	Yes	to be determined	No	Amber
NEW INVESTMENT & INCOME OPPORTUNITIES	16	Trading with schools and academies	TBC	June Graves	to be agreed	TBA	Yes	Corporate Programme Board	Not yet	Not yet	Not yet	not applicable at this stage	Potential for delivery of savings and generating new income streams	Amber
WORKFORCE PROJECTS														
WORKFORCE PROJECTS	17	Car Allowances/Leasing	Savings	Nick Carter/Melanie Best	to be agreed	Cllr Fredrickson/Nick Carter	Yes	Corporate Programme Board	Yes	Yes	Yes staggered implementation April onwards 2017	Yes		Green
WORKFORCE PROJECTS	18	Apprenticeship Levy	Savings	Rob O'Reilly/Mel James		TBA	Yes	Corporate Programme Board	TBA	Yes	April 2017-2019 (review in April 2018)	To be determined		Amber

OTHER PROGRAMME ACTIVITY

THEME	No	Title	Links to which Strategies	Lead Officer	Collaborative Architects involved	Individual Projects underway	Governance Arrangements in Place	Member involvement (other than normal PH briefings)	Objectives Clear	Timeframe Clear	Risk Management Arrangements	Potential for delivery of savings?	Assessment of Current Position
SERVICE REVIEWS	19	Special Educational Needs and Disability (SEND) Pre-Inspection Review - added 2017		Sarah Salisbury		to be agreed	Corporate Programme Board						
TRANSFORMING SERVICES	20	Demand Management - ICT, Finance, HR		Heads of Service	to be agreed	Yes	Resources SMT	No	Yes	Conclude August 2017	not applicable at this stage	No	Amber
COUNCIL STRATEGY	21	Major Infrastructure Project - Sandleford	Core Strategy Development Plan and Local Plan	John Ashworth	No	Yes	Normal council decision making process	Yes	Yes	Not yet	to be determined	No	Amber
COUNCIL STRATEGY	22	Major Infrastructure Project - Grazeley	Core Strategy Development Plan and Local Plan	John Ashworth	No	Yes	Normal council decision making process	Yes	Yes	Not yet	to be determined	No	Amber
COUNCIL STRATEGY	23	Good at Safeguarding vulnerable adults	Berkshire Multi Agency Adult Safeguarding Policy	June Graves & Sue Brain	No	No	Not applicable, delivered as part of normal service and covered by service plan and performance indicators	No	Yes	Yes	Service Plan	No	Green
COUNCIL STRATEGY	24	Good at Safeguarding children	LSCB "Striving for Excellence"	Mac Heath & Andrea King	No	No	Delivered as part of normal service and covered by service plan and performance indicators. In addition the outcomes of the ongoing Children's Services Improvement Programme will contribute to safeguarding of children. That programme has full PMM in place and Member representation on its Programme Board.	Yes	Yes	Yes	Service Plan and Project & Programme Risk Registers	No	Green
COUNCIL STRATEGY	25	Improved Infrastructure - road condition		Mark Edwards	Yes	Yes - standing programmes	Not applicable, delivered as part of normal service. Detailed planning and work programmes in place. Clearly the amount of work undertaken is constrained by the funding available and a target of being in top quartile carries a degree of risk as other LAs may spend a lot more in any given year.	No	Yes	Yes	Service Plan	No	Green although some inherent risk
COUNCIL STRATEGY	26	Improved Infrastructure - regeneration- Newbury Wharf		Bill Bagnall	No	No	Progress appears dependent upon resolving the Waterside Centre issue.		Yes	No	to be determined	No	Amber
COUNCIL STRATEGY	27	Improved Infrastructure - regeneration- Market Street		Bill Bagnall	No	No	Monthly control/liason project steering group meetings. Newbury Town Centre task Group is kept updated on progress.	Yes	Yes	No	to be determined	No	Amber
COUNCIL STRATEGY	28	Improved Infrastructure - Berkshire Superfast Broadband		Kevin Griffin	No	Yes	Pan-Berkshire Projects Board (chaired by West Berkshire Chief Executive). Monthly meetings take place between the project team and the key supplier	Yes	Yes	Yes	Project Risk Register	No	Green
Other	29	Boundary Commission Review		Andy Day		Not yet	Council	Yes	Not yet	Not yet	to be determined	No	Amber
Other	30	One Public Estate		Richard Turner	No	Yes	Normal council decision making process	Yes	Yes	Not yet	to be determined	Yes	Amber
TRANSFORMATION	31	Work to explore the wholesale transfer of the majority of the Communities Directorate functions to other business entities (as outlined in the report to Operations Board on 10 th November 2016).	TBC	Rachael Wardell		No	Corporate Programme Board	No	Not yet	Not yet	to be determined	to be determined	Amber
TRANSFORMATION	32	Health & Social Care Integration	Health & Wellbeing Strategy and Joint Strategic Needs Assessment	Tandra Forster	Yes	Yes	Health & Wellbeing Board & Berkshire West 10 Integration Board.	Yes - HWB	Yes	Yes	Programme Risk Register in place	No but may help manage demand	Green

PENDING CORPORATE PROGRAMME GOVERNANCE PROCESS

Strategic review of the role of the voluntary sector